



IR Presentation

Consolidated Financial Result for the Fiscal Year Ended October 2025
(November 2024 - October 2025)

December 23, 2025

TOMOE Engineering Co.,Ltd.

(TSE : 6309)

Note : This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

Page	Table of Contents	Topic
3	Summary of the Financial Result for the Fiscal Year Ended October 2025	<ul style="list-style-type: none"> • Sales : Record-high revenue driven by strong growth across both business segments • Profit : All profit indicators at historic highs, supported by robust earning in Machinery & Equipment Business • Dividend : Increased to 181 yen per share annually on a Pre-stock-split-basis
10	Forecast for the Fiscal Year Ended October 2026	<ul style="list-style-type: none"> • Sales : Expected to achieve a record high for the third consecutive term, driven by revenue growth in both business segments • Profit : Operating and ordinary profit are projected to reach record highs for the sixth consecutive term, supported by increased earning across both segments



Consolidated Financial Result for the Fiscal Year Ended October 2025

Fiscal Year Ended October 2025 Financial Results -Consolidated-



- Net sales and profit reached record highs for the second consecutive year, while operating profit and ordinary profit achieved record highs for the fifth consecutive year
- Net sales increased by 13.9% year on year, driven by growth in both business segments
- Ordinary profit increased by 13.1% year on year, supported by higher earnings in the Machinery & Equipment Business

(JPY in Millions)

	October, 2024	October, 2025	Year on year	
	Result	Result	Change	%
Net Sales	52,119	59,365	+7,246	+13.9
Operating Profit	4,703	5,352	+649	+13.8
Ordinary Profit	4,775	5,401	+626	+13.1
Profit Attributable to Owners of Parent	* 3,616	3,851	+235	+6.5

* The dissolution and liquidation of Interstella Group boosted net profit for the period by approximately 180 million yen

Fiscal Year Ended October 2025 Financial Results -Chemical Products Business-



- Net sales : Increased by 12.8% year on year, driven by growth in resin additives and materials for coating applications
- Operating profit : Decreased by 0.2% year on year, mainly due to higher SG&A expenses resulting from increased personnel expenses

(JPY in Millions)

	October, 2024		October, 2025		
	Result	Profit Ratio (%)	Result	Year on year (%)	Profit Ratio (%)
Net Sales	39,115	-	44,127	+12.8	-
Gross Profit	8,692	22.2	9,122	+4.9	20.7
Operating Profit	3,516	9.0	3,508	▲0.2	8.0

Fiscal Year Ended October 2025 Financial Results -Chemical Products Business-



(JPY in Millions)

	October, 2024	October, 2025	Difference	Remarks
Chemical products sector	9,633	10,483	+850	Positive of materials for coating application due to the acquisition of new business rights
Mineral products sector	6,329	13,915	+7,586	Strong performing of additives(Antimony trioxide) for resins due to China's export restrictions
Industrial materials sector	6,592	6,510	-82	Sluggish sales of materials for building and fireproof applications due to delays in the construction of high rise building and decline in housing starts
Advanced materials sector	7,204	5,227	-1,977	Sluggish sales of materials for power-semiconductor due to the downturn electric vehicle market
Electronic materials sector	4,679	4,368	-311	Sluggish sales of materials for semiconductor assembling devices due to downturn in the semiconductor market
Synthetic resin sector	4,523	3,619	-904	Sluggish sales due to the liquidation of the Interstella Group, and performance remained weak aimed deteriorating market conditions in China
Total	39,115	44,127	+5,011	

Fiscal Year Ended October 2025 Financial Results -Machinery & Equipment Business-



- Net sales : Increased by 17.2% year on year, supported by strong orders and robust sales to both public and private sectors
- Operating profit : Increased by 12.1% year on year, driven by higher sales

(JPY in Millions)

	October, 2024		October, 2025		
	Result	Profit Ratio (%)	Result	Year on year (%)	Profit Ratio (%)
Net Sales	13,004	-	15,238	+17.2	-
Gross Profit	4,799	36.9	5,865	+22.2	38.5
Operating Profit	1,187	9.1	1,844	+55.4	12.1

Fiscal Year Ended October 2025 Financial Results -Machinery & Equipment Business-



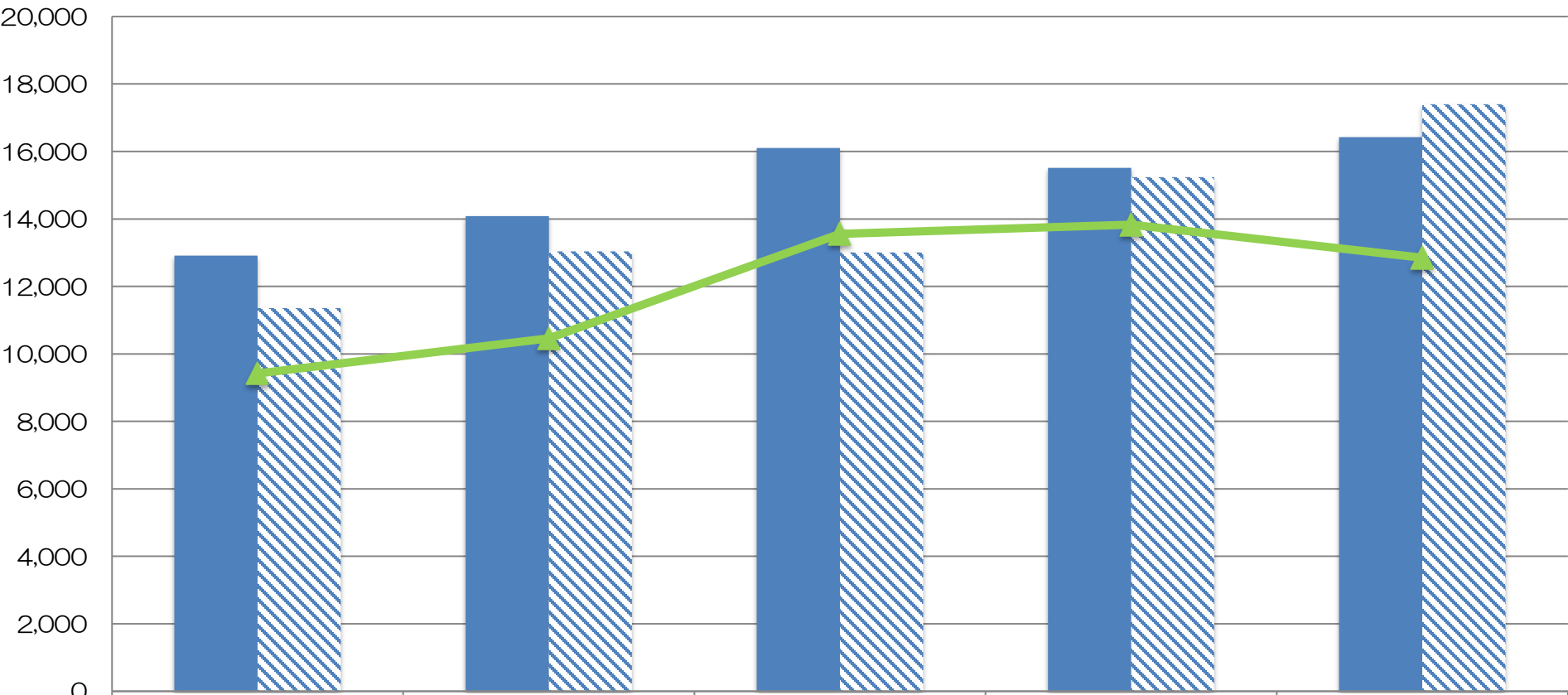
		(M)	(E&CW)	(C&RS)		(JPY in Millions)
	Product classification	Machinery	Equipment & construction works	Components & repair services	Total	Remarks
Public sector	24/10	414	1,164	2,936	4,515	<ul style="list-style-type: none"> Revenue increased due to a rise in prime contractor orders in metropolitan areas and strong performance in C&RS
	25/10	1,063	1,509	3,341	5,915	
	Difference	+649	+345	+405	+1,400	
Private sector	24/10	857	339	2,429	3,626	<ul style="list-style-type: none"> Revenue increased in M and C&RS, driven by strong demand in petrochemical and pharmaceutical sectors resulting active capital investment Revenue increased in E&CW, driven by sales of equipment for Semiconductors and Waste Plastic applications
	25/10	1,427	706	2,807	4,941	
	Difference	+569	+366	+378	+1,315	
Overseas markets	24/10	1,650	73	3,138	4,862	<ul style="list-style-type: none"> Revenue from E&CW increased, driven by sales of equipment for Semiconductors Although C&RS experienced a reactionary decline due to the completion of large carryover projects from the previous period, overall performance remained steady
	25/10	1,390	269	2,721	4,381	
	Difference	-260	+196	-417	-480	
Total	24/10	2,922	1,577	8,504	13,004	
	25/10	3,881	2,485	8,871	15,238	
	Difference	+959	+908	+366	+2,234	

Backlog of Orders Fiscal Year Ended October 2025 -Machinery & Equipment Business-



- The backing of orders for the fiscal year ended October 2025 increased by 275 million yen year on year, reaching record-high

(JPY in Millions)



		22/10	23/10	24/10	25/10	26/10 (見込み)
Order received	■ 受注高	12,910	14,081	16,100	15,512	16,423
Net Sales	▨ 売上高	11,356	13,041	13,004	15,238	17,400
Order backlog	▲ 受注残高	9,420	10,460	13,556	13,831	12,853

Fiscal Year Ended October 2025 Financial Results -Consolidated Balance Sheet-



(JPY in Millions)

	Year ended Oct, 2024	Year ended Oct, 2025	Change	%	Remarks (Year-end change)
Current Assets	42,239	41,756	-483	-1.1	Cash and Deposit, Electronically recorded monetary claims-operating -1,991 Merchandise and finished goods +1,263
Fixed Assets	10,949	14,629	+3,679	+33.6	Land +2,339 Retirement benefit asset +811
Total Assets	53,189	56,385	+3,196	+6.0	
	Year ended Oct, 2024	Year ended Oct, 2025	Change	%	Remarks (Year-end change)
Current Liabilities	13,247	12,693	-554	-4.2	Notes and accounts payable-trade, Electronically recorded obligations-operating ▲1,364 Provision for bonuses +421
Fixed Liabilities	590	955	+364	+61.7	Deferred tax liabilities +352
Total Liabilities	13,838	13,648	-189	-1.4	
Total Net Assets	39,351	42,737	+3,385	+8.6	Retained earnings +1,943
Total Liability and Net Assets	53,189	56,385	+3,196	+6.0	



Forecast for the Fiscal Year Ended October 2026

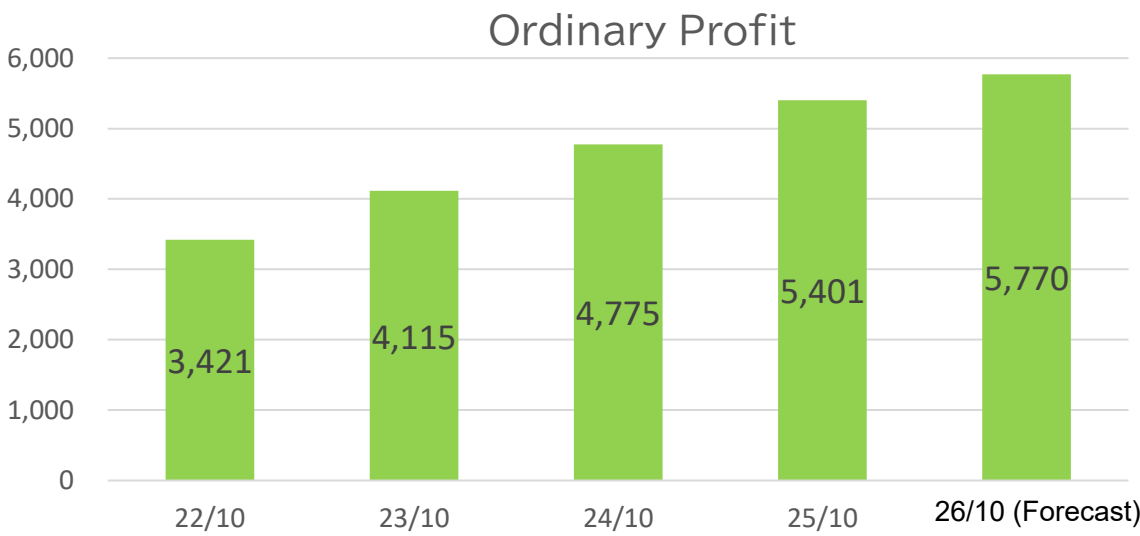
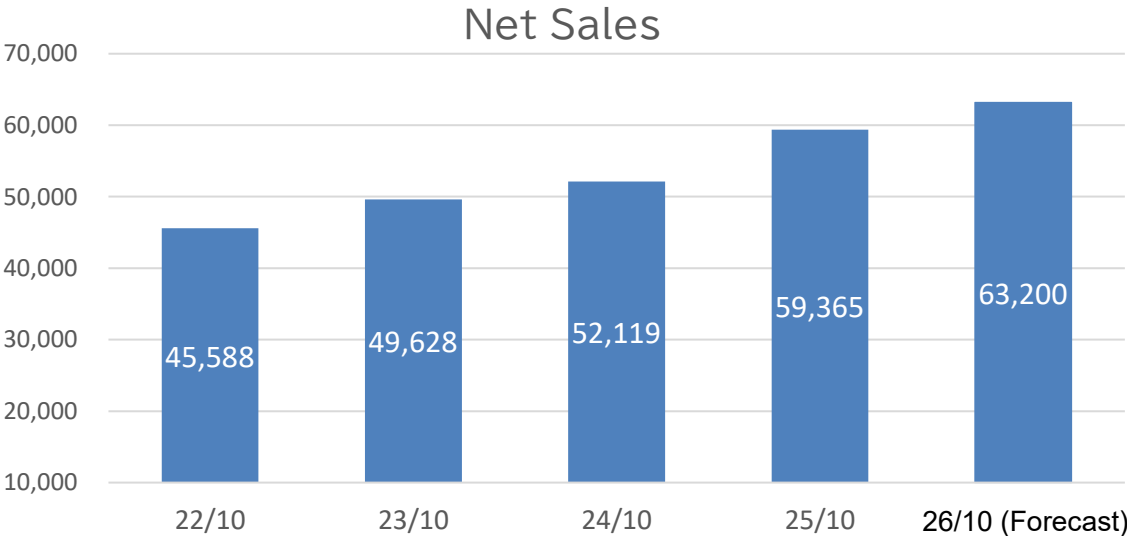
Forecast for the Fiscal Year Ended October 2026 -Consolidated-



- Driven by the growth of both businesses, sales and all profit indicators are expected to reach record highs

(JPY in Millions)

	October, 2025	October, 2026	Year on year	
	Result	Forecast	Year on year (%)	Profit Ratio (%)
Net Sales	59,365	63,200	+3,834	+6.5
Operating Profit	5,352	5,750	+397	+7.4
Ordinary Profit	5,401	5,770	+368	+6.8
Profit Attributable to Owners of Parent	3,851	4,200	+348	+9.1



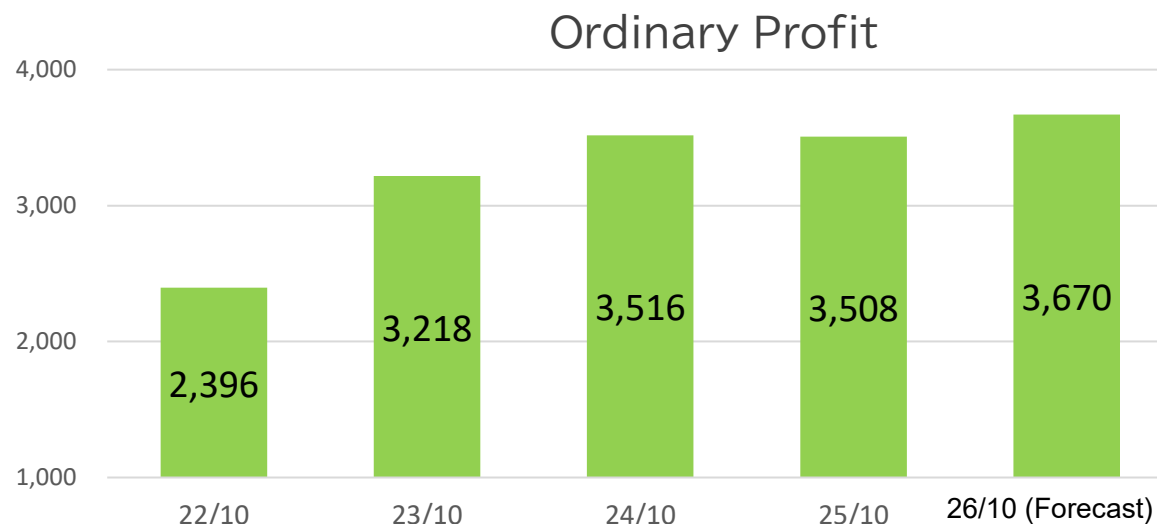
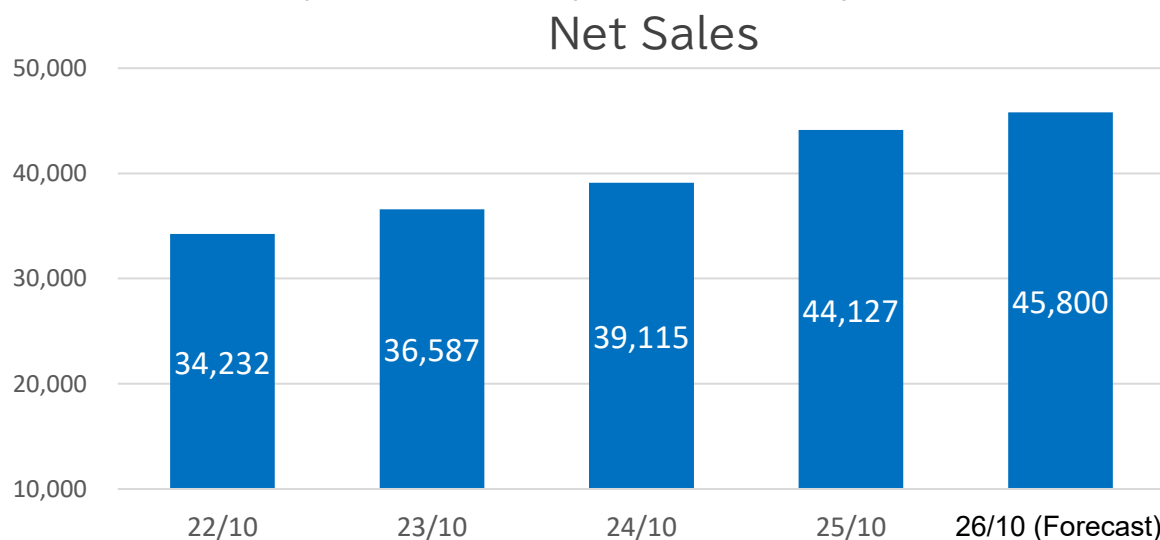
Forecast for the Fiscal Year Ended October 2026 -Chemical Products Business-



- Net sales : Despite an anticipated decline in mineral products sector, revenue is expected to increase by 3.8% year on year, driven mainly by higher sales of chemical products and advanced materials sector
- Operating profit : Although an increase in SG&A expenses, including personnel expenses, are projected to increase by 4.6% year on year due to higher revenue

(JPY in Millions)

	October, 2025		October, 2026				
	Result	Profit Ratio (%)	H1 (Forecast)	H2 (Forecast)	Full fiscal year (Forecast)	Year on year (%)	Profit Ratio (%)
Net Sales	44,127	-	22,000	23,800	45,800	+3.8	-
Gross Profit	9,122	20.7	4,630	5,040	9,670	+6.0	21.1
Operating Profit	3,508	8.0	1,630	2,040	3,670	+4.6	8.0



Forecast for the Fiscal Year Ended October 2026 -Chemical Products Business-



(JPY in Millions)

	25/10	26/10	Difference	Remarks
Chemical products sector	10,483	11,790	+1,307	Expecting expanded sales of UV-curable resin raw materials and epoxy-related raw materials
Mineral products sector	13,915	11,965	-1,950	Anticipating a decline compared to the previous period as special demand for resin additives begins to settle
Industrial materials sector	6,510	6,725	+215	Despite delays in the construction schedule of high rise buildings, expanded sales of concrete admixtures
Advanced materials sector	5,227	6,505	+1,278	Expecting expanded sales of materials for next-generation power semiconductors and anticipating a recovery in semiconductor market conditions
Electronic materials sector	4,368	4,705	+337	Expecting expanded sales of materials for semiconductor assembly applications and anticipating a recovery in semiconductor market conditions
Synthetic resin sector	3,619	4,070	+451	Expecting increased sales of imported resins and recycled resins overseas
Total	44,127	45,800	+1,673	

Forecast for the Fiscal Year Ended October 2026 -Machinery & Equipment Business-

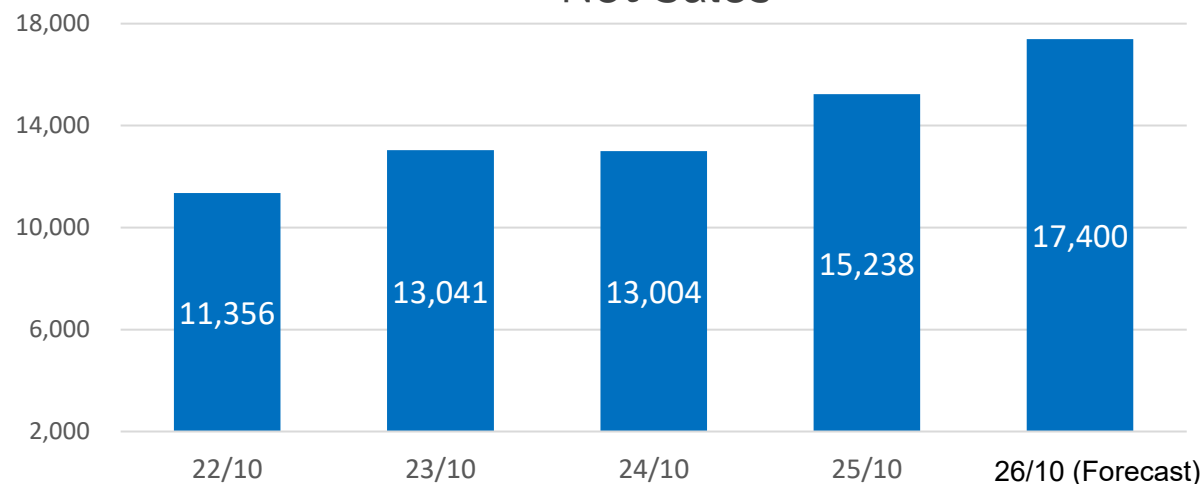


- Net sales : Revenue is expected to increase by 14.2% year on year, driven by growth machinery and components and repair services in domestic private sector and overseas sector
- Operating profit : Although an increase in SG&A expenses, including personnel expenses, are projected to increase by 12.8% year on year due to the positive impact

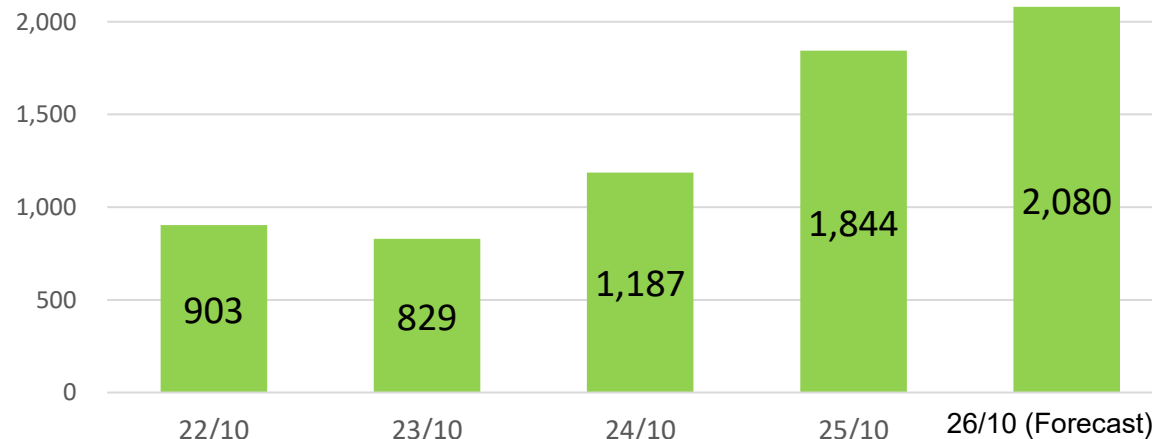
(JPY in Millions)

	October, 2025		October, 2026				
	Result	Profit Ratio (%)	H1 (Forecast)	H2 (Forecast)	Full fiscal year (Forecast)	Year on year (%)	Profit Ratio (%)
Net Sales	15,238	-	9,797	7,603	17,400	+14.2	-
Gross Profit	5,865	38.5	3,858	2,822	6,680	+13.9	38.4
Operating Profit	1,844	12.1	1,678	402	2,080	+12.8	12.0

Net Sales



Ordinary Profit



Forecast for the Fiscal Year Ended October 2026 -Machinery & Equipment Business-



(M) (E&CW) (C&RS)

(JPY in Millions)

	Product classification	Machinery	Equipment & construction works	Components & repair services	Total	Remarks
Public sector	25/10	1,063	1,509	3,341	5,915	<ul style="list-style-type: none"> • Prime contractor orders remain strong in major metropolitan areas including Tokyo and Osaka
	26/10	1,147	1,513	3,392	6,053	
	Difference	+83	+3	+51	+138	
Private sector	25/10	1,427	706	2,807	4,941	<ul style="list-style-type: none"> • M : Revenue expected to increase, driven by medium- and large-size machines for petrochemical and waste plastic applications • E&CW : Significant decline anticipated due to absence of installation work related to machinery sales • C&RS : Revenue expected to grow, mainly in the petrochemical sector, through proactive proposal-based sales
	26/10	2,009	91	3,171	5,272	
	Difference	+581	-614	+363	+330	
Overseas markets	25/10	1,390	269	2,721	4,381	<ul style="list-style-type: none"> • M : Significant revenue increase expected, driven mainly by petrochemical demand in China • E&CW : Anticipating orders related to semiconductor equipment • C&RS : Revenue growth expected, mainly India and USA
	26/10	2,551	240	3,282	6,074	
	Difference	+1,161	-29	+561	+1,693	
Total	25/10	3,881	2,485	8,871	15,238	<ul style="list-style-type: none"> * Sales of Binary Power Generation equipment and new products (The "Third Pillar") are included in C&RS for Private sector
	26/10	5,707	1,845	9,846	17,400	
	Difference	+1,826	-640	+975	+2,161	



<Notes>

The earnings forecasts and other information contained in this document are based on judgments made by the Company using information currently available to it, and actual results may differ due to various risks, uncertainties, and other factors.

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