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June 23, 2026



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Notice Regarding Capital Increase of Consolidated Subsidiary and Change in Specified Subsidiary Status

TOMOE ENGINEERING CO., LTD. (the “Company”) hereby announces that, at a meeting of the Board of Directors held on June 23, 2026, it resolved to increase the capital of its consolidated subsidiary in India, TOMOEKOGYO ENGINEERING INDIA PRIVATE LIMITED.

As a result of this capital increase, the capital of TOMOEKOGYO ENGINEERING INDIA PRIVATE LIMITED will amount to 10% or more of the Company’s stated capital, and the subsidiary will therefore be classified as a specified subsidiary of the Company. Accordingly, the Company hereby announces the details as follows.

1. Reason for the Capital Increase

The Company established a liaison office in Chennai, India in September 2024 (relocated to Gurugram in August 2025), and has since been engaged in market research and marketing activities related to the Chemical Products Business.

In order to further expand this business in India, the Company has decided to establish a branch office in Gurugram of TOMOEKOGYO ENGINEERING INDIA PRIVATE LIMITED (headquartered in Pune), a local subsidiary engaged in the Machinery & Equipment Business established in November 2025. The branch will serve as a sales and marketing base for the Chemical Products Business, and the Company will also strengthen the necessary sales structure. Accordingly, the Company has resolved to implement this capital increase.

Through these initiatives, the Company will develop business operations in the rapidly growing Indian market, where both the Machinery & Equipment Business and the Chemical Products Business are expanding, and aims to further enhance its business performance.

This capital increase forms part of the Company’s initiatives to promote the expansion of overseas businesses and growth investments as set forth in the Medium-Term Business Plan announced in December 2025.

2. Overview of the Subsidiary

(1)	Name	TOMOEKOGYO ENGINEERING INDIA PRIVATE LIMITED	
(2)	Location	Pune, India	
(3)	Representative	Yusuke Monden, General Manager	
(4)	Business Activities	Sales, procurement, market development, and support related to the Machinery & Equipment Business	
(5)	Capital (before increase)	INR 32,000,000 (approx. JPY 54,400 thousand)	
(6)	Date of Establishment	November 26, 2025	
(7)	Major Shareholder and Ownership Ratio	TOMOE ENGINEERING CO., LTD. : 99.99997% (3,199,999 shares) Tomoe Machinery Service Co., Ltd. : 0.00003% (1 share)	
(8)	Relationship between the Listed Company and Subsidiary	Capital Relationship	The Company holds 99.99997% of the issued shares of the subsidiary.
		Personnel Relationship	Two directors and one executive officer of the Company concurrently serve as officers of the subsidiary. In addition, one employee of the Company has been seconded to the subsidiary as an officer.

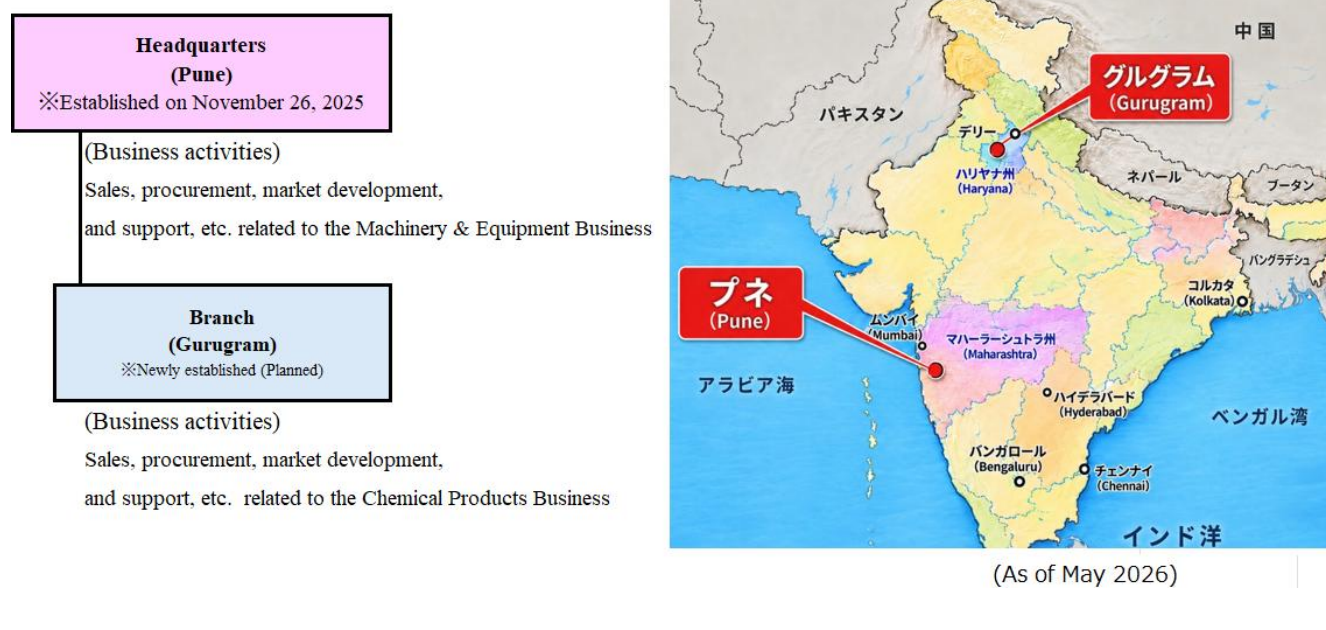
		Business Relationship	The subsidiary is responsible for sales activities and support for parts procurement, and the Company sells centrifuges and other related products and parts through the subsidiary.
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(9) Financial Results and Financial Position for the Past Three Years (Unit : INR)

Fiscal year-end	Total assets	Net assets	Net sales	Profit attributable to owners of parent
-	-	-	-	-

(10) Organization Chart (Illustrative) of TOMOEKOGYO ENGINEERING INDIA PRIVATE LIMITED

Organization Chart (Illustrative) of TEI (TomoeKogyo Engineering India Private Limited)



*The “Capital (before increase)” is converted at the exchange rate of JPY 1.7 to INR 1 as of February 18, 2026.

*As the subsidiary was established on November 26, 2025 and has no completed fiscal years, there are no items to be disclosed under “Financial Results and Financial Position for the Past Three Years.”

3. Outline of the Capital Increase

(1)	Amount to be Paid in	INR 40,000,000 (approx. JPY 68,000 thousand)
(2)	Payment Date	in October 2026 (planned)
(3)	Capital After Increase	INR 72,000,000 (approx. JPY 122,400 thousand)
(4)	Ownership Ratio After Increase	TOMOE ENGINEERING CO., LTD. : 99.99999% (7,199,999 shares) Tomoe Machinery Service Co., Ltd. : 0.00001% (1 share)
(5)	Business Activities After the Capital Increase	Sales, procurement, market development, and support, etc. related to the Machinery & Equipment Business and the Chemical Products Business

*The “Amount to be Paid in” and “Capital After Increase” have been converted using the exchange rates of JPY 1.7 per INR as of June 18, 2026, and JPY 1.7 per INR as of February 18, 2026.

4. Impact on Business Performance

The impact of this capital increase on the Company’s consolidated financial results for the fiscal year ending October 31, 2026 is expected to be minimal.

Should any matters requiring disclosure arise in the future, the Company will promptly make an announcement.